



PANDEMIC RECOVERY OFFICE

Health Care Facilities: Nursing Home Assistance Phase II Final Report

Submitted by State of Rhode Island Pandemic Recovery Office

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<https://pandemicrecovery.ri.gov>

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Health Care Facilities: Nursing Home Assistance Phase II

Project Identification Number: 10090

Pandemic Recovery Office Approval Date: July 8, 2024

Project Completion Date: December 31, 2024

Funded Amount: \$10,000,000

Expended Amount: \$10,000,000

Project Expenditure Category: 2.36 Negative Economic Impacts: Aid to Other Impacted Industries

Problem Statement: According to the Centers for Medicare and Medicaid Services (CMS), from January 3, 2021, through December 26, 2021, Rhode Island’s 79 nursing homes reported a shortage of nurses 883 times on a weekly basis, or 21.5% of the time.¹ During the same period, the nursing homes reported a shortage of aides 1,011 times, or 24.6% of the time. The nursing homes reported a staffing shortage of both nurses and aides 841 times, or 20.5% of the time. These data underscore the direct care staffing crisis that Rhode Island’s nursing homes experienced due to the public health emergency. Since the CMS data was collected, six of the 79 nursing homes closed. Comparing December 2019 through February 2020 to September through November 2021, employment in Rhode Island’s nursing and residential care facilities sector declined by 18.4%.²

Project Overview: The Rhode Island General Assembly appropriated \$10 million to be distributed to Rhode Island’s 73 nursing homes. The per-facility distribution was based on the number of Medicaid bed days a facility had out of the total number of Medicaid bed days for all nursing facilities as indicated in each nursing home’s 2022 cost report. Nursing homes that filed a 2022 cost report but were no longer in business in 2024 and nursing homes that do not accept Medicaid were excluded from the distribution. Eligible nursing homes were required to dedicate at least 80% of the monies received to direct care workers.³

Financial Overview: All program payments can be found on the [Pandemic Recovery Office’s website](#) by filtering the “Project” box for “Health Care Facilities: Nursing Home Assistance Phase II.” The table below shows planned expenditures and actual expenditures by fiscal quarter:

Fiscal Year Quarter	Planned Expenditures	Actual Expenditures
FY 2025 Q1	\$10,000,000	\$10,000,000
Total	\$10,000,000	\$10,000,000
<i>Note: A single audit fee applies to all State Fiscal Recovery Fund projects and accounts for \$3,000 of the \$10,000,000 of planned and actual expenditures.</i>		

¹ [COVID-19 Nursing Home Data](#)

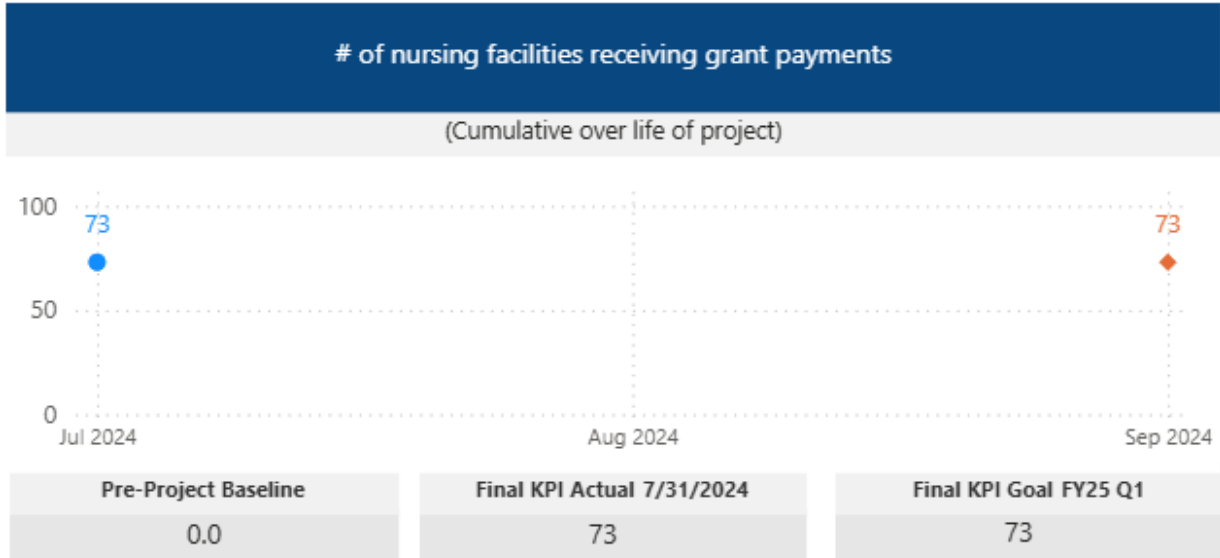
² [U.S. Bureau of Labor Statistics](#)

³ “Direct care workers” was assumed to have the same meaning as the term “direct care staff” in R.I. Gen. Laws § 40-8-19(a)(3)(i). Maintenance staff was also included under the category of “other similar employees” in R.I. Gen. Laws § 40-8-19(a)(3)(i) as these direct care workers are akin to laundry staff who are deemed to be direct care staff under the law.

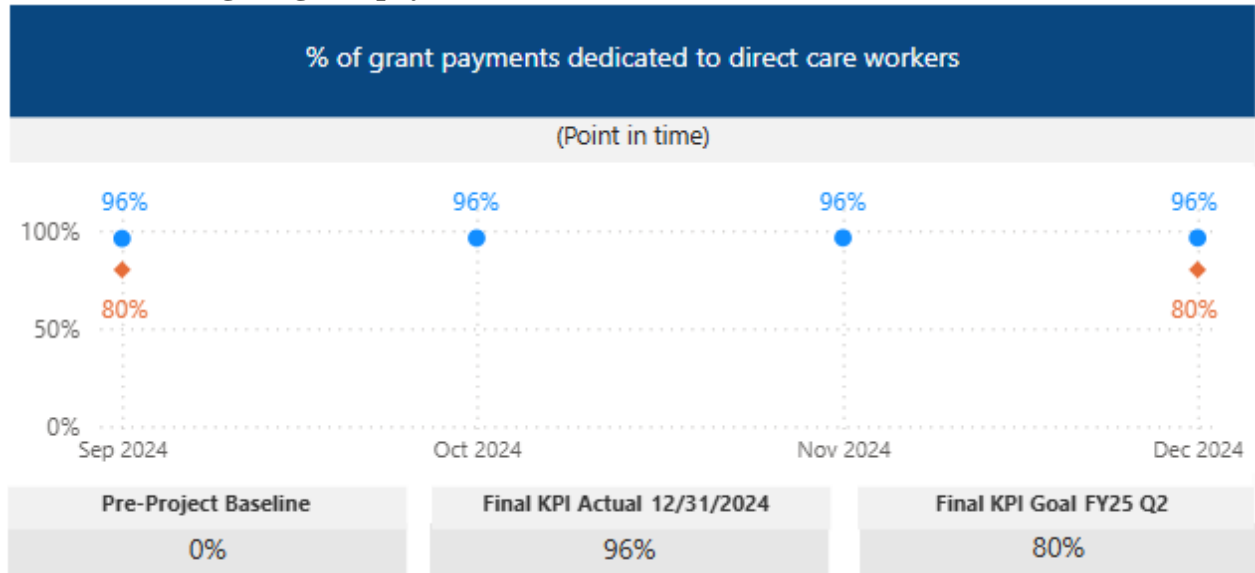
Key Performance Indicators: The following are the key performance indicators based on quarterly goals and monthly data collections.

Legend: ● Actual KPI Value Reported ◆ Quarterly Goals

1. Number of nursing facilities receiving grant payments



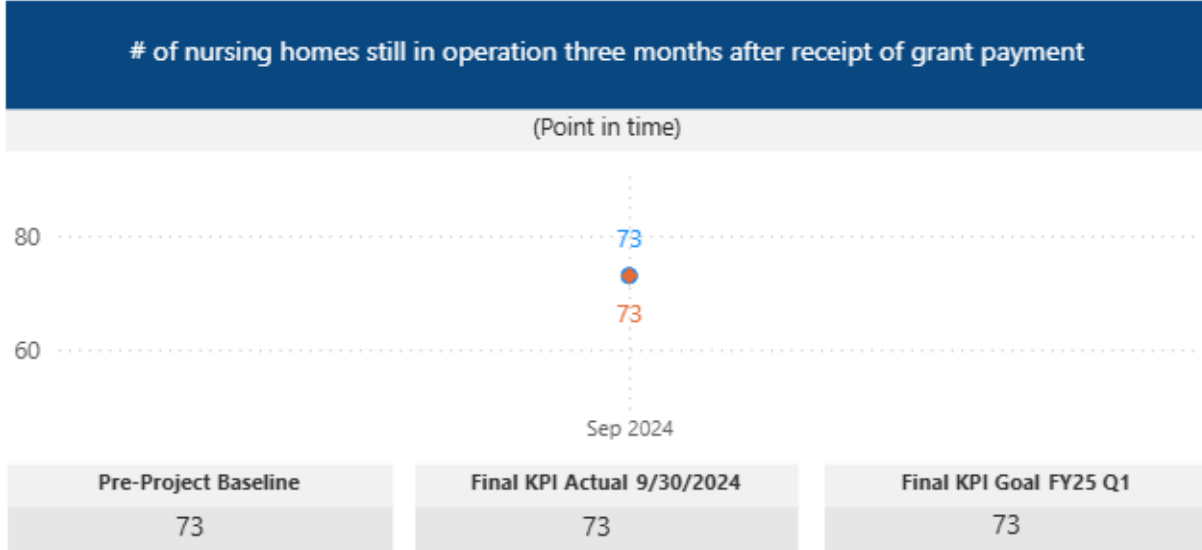
2. Percentage of grant payments dedicated to direct care workers



** To be in accordance with the Appropriations Act, 80% of each grant was to be dedicated to direct care workers. This percentage is the aggregate of all 73 nursing facilities.*

Legend: ● Actual KPI Value Reported ◆ Quarterly Goals

3. Number of nursing homes still in operation three months after receipt of grant payment



** All facilities received grant payments in July 2024. This measure was taken in November 2024 for reporting facilities still in operation as of September 30, 2024.*

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Auxiliary Information: The table below shows the nursing facilities that received grant payments, the bed days for Medicaid-covered patients, the municipality where the nursing facility is based, and the total grant amount to each facility.

Nursing Facility	Number of Medicaid Bed Days	Percentage of Total Medicaid Bed Days	Location	Total Grant Amount Received
Allens Health Center Inc.	18,080	1.2%	South Kingstown	\$115,946
Alpine Nursing Home	11,882	0.9%	Coventry	\$88,825
Avalon Nursing Home Inc.	7,930	0.5%	Warwick	\$50,855
Bannister Center for Rehabilitation and Health Care	33,293	2.1%	Providence	\$213,506
Bayview Rehabilitation at Scalabrini	15,900	1.0%	North Kingstown	\$101,966
Berkshire Place Nursing and Rehabilitation	55,285	3.6%	Providence	\$354,539
Bethany Home of Rhode Island	3,074	0.2%	Providence	\$19,713
Brentwood Health Center	12,510	0.9%	Warwick	\$91,032
Briarcliffe Manor	27,638	1.8%	Johnston	\$177,241
Burrillville Health Center Associates	21,196	1.4%	Burrillville	\$135,928
Cherry Hill Manor Nursing and Rehab Center	32,418	2.1%	Johnston	\$207,894
CRA MAR Meadows	8,069	0.5%	Cranston	\$51,746
Crestwood Nursing and Rehabilitation Center	13,838	0.9%	Warren	\$88,742
Crystal Lake Rehabilitation and Care Center	8,213	0.5%	Burrillville	\$52,669
Eastgate Nursing and Rehabilitation Center	13,588	0.9%	East Providence	\$87,139
Elderwood of Scallop Shell at Wakefield	7,132	0.5%	South Kingstown	\$45,737
Elmhurst Rehabilitation and Healthcare Center	44,758	2.9%	Providence	\$287,030
Elmwood Nursing and Rehabilitation Center	14,680	0.9%	Providence	\$94,142
Evergreen House Health Center	23,798	1.5%	East Providence	\$152,615
Golden Crest Nursing Centre	40,057	2.6%	North Providence	\$256,883
Grace Barker Nursing Center	15,990	1.0%	Warren	\$102,543

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Nursing Facility	Number of Medicaid Bed Days	Percentage of Total Medicaid Bed Days	Location	Total Grant Amount Received
Grand Islander Center	21,782	1.4%	Middletown	\$139,686
Grandview Center Nursing Home	13,985	0.9%	Cumberland	\$89,685
Greenville Center	22,054	1.4%	Smithfield	\$141,431
Greenwood Rehab and Nursing Center	26,980	1.7%	Warwick	\$173,021
Harris Health Care Center	8,601	0.6%	East Providence	\$55,158
Harris Health Care Center North	9,059	0.6%	Central Falls	\$58,095
Hattie Ide Chaffee Home	7,533	0.5%	East Providence	\$48,309
Heatherwood Rehabilitation and Health Care Center	27,999	1.8%	Newport	\$179,556
Hebert Health Center	30,117	1.9%	Smithfield	\$193,138
Heritage Hills Rehabilitation and Healthcare Center	19,982	1.3%	Smithfield	\$128,143
Jeanne Jugan Residence of the Little Sisters of the Poor Inc.	13,021	0.8%	Pawtucket	\$83,503
John Clarke Senior Living	8,629	0.6%	Middletown	\$55,337
Kent Regency	27,723	1.8%	Warwick	\$177,786
Kingston Center for Rehabilitation and Health Care	14,474	0.9%	South Kingstown	\$92,821
Lincolnwood Rehabilitation and Healthcare Center	43,835	2.8%	North Providence	\$281,111
Mansion Nursing and Rehabilitation Center	17,337	1.1%	Central Falls	\$111,181
Morgan Rehabilitation and Healthcare Center	18,337	1.2%	Johnston	\$117,594
Mount St. Rita Health Centre	16,492	1.1%	Cumberland	\$105,762
Oak Hill Center for Rehabilitation and Health Care	31,790	2.0%	Pawtucket	\$203,867
Oakland Grove Health Care Center	38,361	2.5%	Woonsocket	\$246,006
Orchard View Manor	30,803	2.0%	East Providence	\$197,537
Overlook Nursing and Rehabilitation Center	20,227	1.3%	Burrillville	\$129,714
Pawtucket Falls Healthcare Center	18,729	1.2%	Pawtucket	\$120,108
Respiratory and Rehabilitation Center of Rhode Island	34,395	2.2%	Coventry	\$220,573

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Nursing Facility	Number of Medicaid Bed Days	Percentage of Total Medicaid Bed Days	Location	Total Grant Amount Received
Riverview Rehabilitation and Healthcare Center	42,647	2.7%	Coventry	\$273,492
Roberts Health Centre	9,948	0.6%	North Kingstown	\$63,796
Royal Health Forest Farm Middletown	7,292	0.5%	Middletown	\$46,763
Royal Health Westerly	11,145	0.7%	Westerly	\$71,472
Saint Antoine Residence	44,335	2.8%	North Smithfield	\$284,317
Saint Claire Newport	8,264	0.5%	Newport	\$52,996
Saint Elizabeth Community	28,135	1.8%	East Greenwich	\$180,428
Scandinavian Communities	15,813	1.0%	Cranston	\$101,408
Silver Creek Rehab and Healthcare Center	25,106	1.6%	Bristol	\$161,003
South County Nursing and Rehabilitation Center	16,416	1.1%	North Kingstown	\$105,275
Steere House Nursing and Rehabilitation Center	21,915	1.4%	Providence	\$140,539
Stillwater Assisted Living and Skilled Nursing Community	14,694	1.0%	Smithfield	\$94,232
Summit Commons Rehabilitation and Health Care Center	31,971	2.1%	Providence	\$205,028
Sunny View Nursing Home	8,431	0.5%	Warwick	\$54,067
The Cedars	28,324	1.8%	Cranston	\$181,640
The Clipper Home	11,882	0.8%	Westerly	\$76,198
The Dawn Hill Home for Rehab and Healthcare	27,886	1.8%	Bristol	\$178,831
The Friendly Home	26,937	1.7%	Woonsocket	\$172,745
The Holiday Skilled Nursing and Rehabilitation Center	31,354	2.0%	Lincoln	\$201,071
Tockwotton on the Waterfront	4,150	0.3%	East Providence	\$26,614
Trinity Health and Rehabilitation Center	40,547	2.6%	Woonsocket	\$260,025
Village House Nursing and Rehabilitation	16,700	1.1%	Newport	\$107,096
Warren Center	8,494	0.5%	Warren	\$54,471
Waterview Villa Rehabilitation and Health Care Center	26,353	1.7%	East Providence	\$169,000

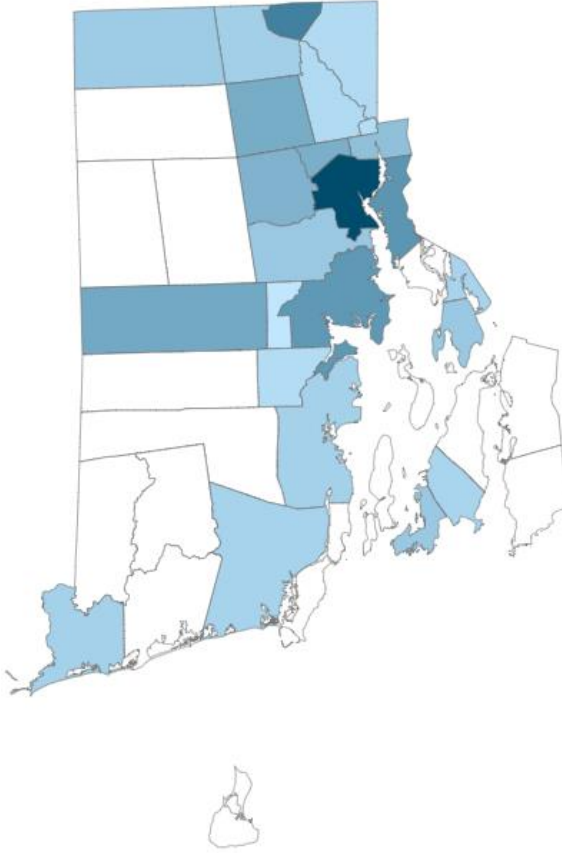
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Nursing Facility	Number of Medicaid Bed Days	Percentage of Total Medicaid Bed Days	Location	Total Grant Amount Received
West Shore Health Center	25,601	1.6%	Warwick	\$164,177
West View Nursing and Rehabilitation Center	15,288	1.0%	West Warwick	\$98,041
Westerly Rehabilitation and Healthcare Center	19,585	1.3%	Westerly	\$125,597
Woonsocket Health and Rehabilitation Center	34,441	2.2%	Woonsocket	\$220,868
Total	1,558,882	100%		\$9,997,003

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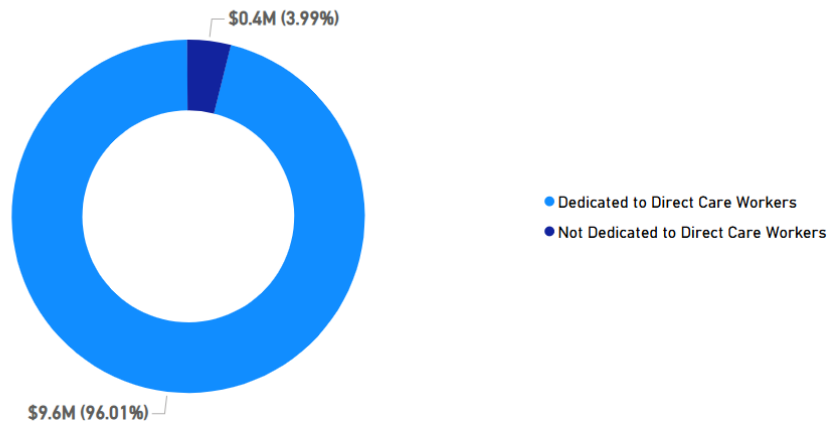
The map below visualizes the distribution of grants across cities and towns. The chart below shows the aggregate percentage of grant amounts used for direct care workers.

Nursing Home Assistance by Municipality



Municipality	Number of Facilities	Sum of Amount
BRISTOL	2	\$339,834
BURRILLVILLE	3	\$318,311
CENTRAL FALLS	2	\$169,276
COVENTRY	3	\$582,890
CRANSTON	3	\$334,794
CUMBERLAND	2	\$195,447
EAST GREENWICH	1	\$180,428
EAST PROVIDENCE	7	\$736,372
JOHNSTON	3	\$502,729
LINCOLN	1	\$201,071
MIDDLETOWN	3	\$241,786
NEWPORT	3	\$339,648
NORTH KINGSTOWN	3	\$271,037
NORTH PROVIDENCE	2	\$537,994
NORTH SMITHFIELD	1	\$284,317
PAWTUCKET	3	\$407,478
PROVIDENCE	7	\$1,314,497
SMITHFIELD	4	\$556,944
SOUTH KINGSTOWN	3	\$254,504
WARREN	3	\$245,756
WARWICK	6	\$710,938
WEST WARWICK	1	\$98,041
WESTERLY	3	\$273,267
WOONSOCKET	4	\$899,644
Total	73	\$9,997,003

Proportion of Payments Dedicated to Direct Care Workers



Payments dedicated to direct care workers include wage rate increases, enhanced benefits, overtime incentives, shift differential payments, retention bonuses, hiring bonuses, wraparound benefits, training support, and funds for hiring new direct care workers.